

Investing in Solutions

Our portfolio includes companies that address societal issues while seeking to earn a competitive return.

KKR is proud to invest in businesses that are working to address pressing societal issues. Today, while we apply the concept of responsible investment across our portfolio where applicable, we also invest in opportunities in which responsibility and sustainability are important to the investment thesis. KKR's capital, operational capabilities, and long-term ownership model position the Firm well for investing in strategies that have positive societal impact.

To date, KKR has made investments in companies that have positive impacts on human capital, environmental capital, food safety, and health and well-being. We have invested in more than 30 businesses that are addressing these important societal issues.

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Investments in companies that provide solutions allow our fund investors to put their capital to work in meaningful ways that address big challenges.

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Alisa A. Wood

KKR Member, Client and Partner Group

SOLUTIONS IN ACTION

Four million trees are saved and fewer carbon emissions are generated each year through the use of the world's largest fleet of reusable steel intermediate bulk containers operated by **Goodpack**.

More than 1.3 million individuals, including small business owners and entrepreneurs in rural and semirural India, have received access to capital through **Magma Fincorp**.

More than 700 MW of photovoltaic projects have been developed with the participation of **X-ELIO**, and an additional 270 MW of photovoltaic projects are in operation or in consideration.

More than 12,000 workers are employed in the direct operations of **Afriflora**, an Ethiopia-based grower of Fair Trade Certified, sustainably grown roses.

Our Differentiated Approach to Responsible Investment

We aim to identify relevant environmental, social, and governance (ESG) issues and incorporate the consideration of these issues into our due diligence, decision-making, and management practices in varying ways in our Private Markets businesses. We view responsible investment through three lenses.



ESG Integrated

Most broadly, when applicable, we work to integrate ESG considerations into our pre-investment diligence and post-investment management of a company, as an understanding of the material issues helps us make the most informed decisions. This is our broadest and most basic approach to ESG management.

ESG Targeted

We identify investments where improving performance on material ESG issues helps create value or mitigate risk. We provide resources and tools to manage these issues and measure companies' progress through metrics and benchmarks. Examples include companies that participate in one of our proactive ESG programs or utilize our network and resources to begin sustainability reporting.

Solutions Focused

In these investments, a company's core product or service provides an intentional solution to an ESG-related challenge. The products and services of these companies range from renewable energy to sustainable agriculture to financial inclusion.

Investments Providing Solutions¹



Environmental Capital (Alternative Energy, Water, Land Use, Sustainable Agriculture)

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|--|--|---|
| 1 ACCIONA Energía Internacional
Renewable energy | 7 K Twin Towers
Green building | 14 SunTap Energy RE LLC
Renewable energy |
| 2 Afriflora
Sustainable, fair trade agriculture | 8 Middletown Borough Authority Concession
Water infrastructure | 15 T-Solar Global Operating Assets
Renewable energy |
| 3 Bayonne Water & Wastewater Concession
Water infrastructure | 9 Renvico Renewable Energy
Renewable energy | 16 Temporis Capital
Renewable energy |
| 4 CITIC Envirotech Ltd.
Water treatment and recycling | 10 Resource Environmental Solutions (RES)
Ecological restoration | 17 The Address
Environmentally sustainable housing |
| 5 Coriance
District heating | 11 SSM Solar
Renewable energy | 18 Transphorm
Power conversion technology |
| 6 Goodpack
Sustainable shipping containers | 12 Santanol
Sustainable forestry | 19 X-ELIO
Renewable energy |
| | 13 South Staffordshire Plc
Water infrastructure | |

Food Safety

- 20** Asia Dairy
Integrated dairy producer
- 21** COFCO Meat
Integrated pork producer
- 22** Fujian Sunner Development Co. Ltd.
Integrated poultry producer
- 23** Sundrop Farms Holdings
Sustainable agriculture
- 24** Yuehai Feed Group
Aquatic feed and nutrition solutions

Human Capital (Housing Development, Financial Access, Education, Access to Information)

- | | | | |
|--|---|--|--|
| 25 Activate Capital ²
Irish housing development | 27 Laureate International Universities
Higher education | 28 Learning House
Higher education | 30 SBB/Telemach Group
Transparency through telecom |
| 26 Cognita Schools
K-12 schools globally | | 29 Magma Fincorp
Financial access | |

¹ The above investments are considered solutions investments as identified by KKR's Global Public Affairs team. Such determination and assessment involves significant judgment and may differ from another party's review of the criteria used. Another party's assessment may include comparable companies not represented above. The specific portfolio companies identified are not representative of all of the securities recommended for advisory clients, and it should not be assumed that the investments in the companies identified were or will be profitable.

² KKR Credit and the Ireland Strategic Investment Fund established the Activate Capital lending platform.

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